



Dan Keown General Manager SAFETY CUSTOMER COMMITMENT SUPERIOR OPERATING CULTURE STRATEGIC GROWTH INNOVATION FINANCIAL STRENGTH





# TAKE CONTROL OF SAFETY

## **Take Control of Safety Initiative**





Safety Top-of-Mind

- Hazard Awareness / Recognition
- Quality Safety Training
- Safety Alerts
- Supervisor-Employee Safety Conversations



Safety for MY TEAM

"Each Other's Keeper"

- See Something, Say Something, Do Something
- Contractor and Visitor Safety
- Safety Mentor Program
- Sharing a Safety Message



Safety for ALL

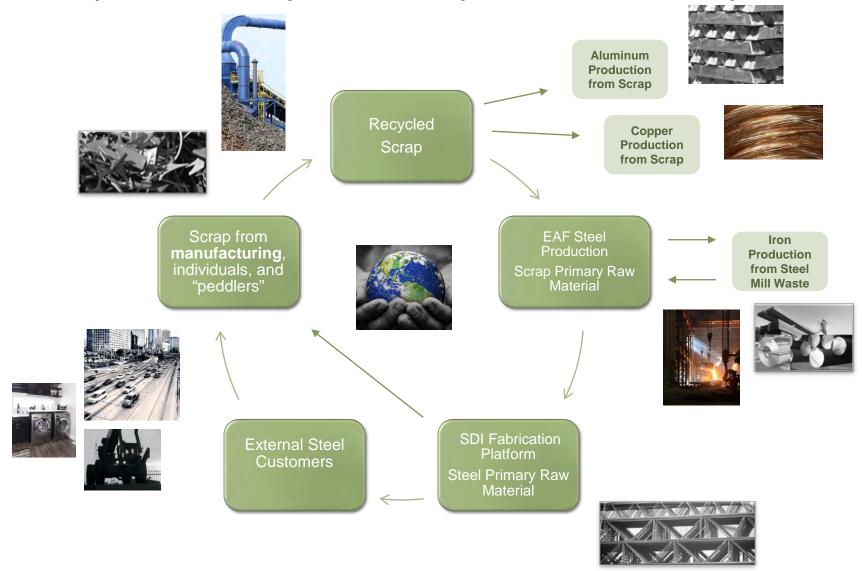
PSIF Management Program

 Implement SIF / PSIF Management Program

## OUR VERTICALLY CONNECTED SUSTAINABLE PRODUCTION "LIFE-CYCLE"



From scrap, to steel, to steel products, to end products — Return to scrap



## Operating Efficiently and Sustainably



We are a steel industry leader in sustainability, operating exclusively with EAF technology, a circular manufacturing model, and innovative teams creating solutions to increase efficiencies, reduce raw material usage, reuse secondary materials, and promote material conservation and recycling

#### By the Numbers

In 2021, SDI reintroduced:

# 12 MILLION

of recycled ferrous scrap into the manufacturing life cycle

# 1.1 BILLION POUNDS

of recycled nonferrous scrap into the manufacturing life cycle Our own steel consuming businesses purchased

# 1.7 MILLION

of steel from our own steel mills — representing

#### 15% of our total

2021 steel shipments



We reuse approximately 250 million pounds of scrap aluminum and 150 million pounds of scrap copper each year to produce certified aluminum alloys, copper rod and copper wire

#### Spotlight on EAF

- Steel Dynamics is a truly circular manufacturing model, invested entirely in EAF technology, which primarily uses recycled scrap to produce new steel
- 84% of the material used in our furnaces to produce steel at our six EAF steel mills was recycled ferrous scrap and internally generated iron substitutes
- Our steel mills Scope 1 GHG emissions are 89% lower per metric ton compared to average U.S. blast furnaces¹
- Our steel mills energy usage per metric ton is 75% less than world steel averages<sup>2</sup>
- 100% of the water withdrawn from our steel mills was recycled and reused

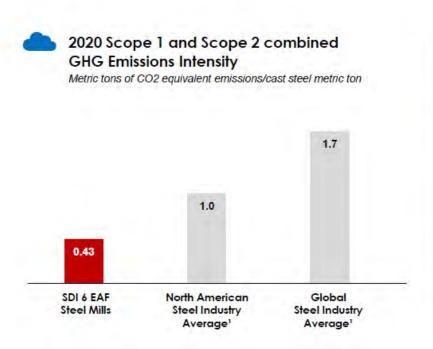
<sup>1</sup>Based on Scope 1 CO₂ equivalent emissions reported to the U.S. EPA. <sup>2</sup>World Steel Association



## We are Committed to Sustainability and Starting from a Position of Strength

From our founding over 25 years ago, we have been intentional in managing our resources sustainably for the benefit of our teams, communities, and the environment

#### Our Electric Arc Furnace Steel Mills Impact at a Glance





Source: BHP analysis, Worldsteel, Exane BNP Paribas Estimates

<sup>&</sup>lt;sup>2</sup>Based on International Energy Agency recommendations for the steel sector

<sup>&</sup>lt;sup>a</sup>Based on the Iron & Steel Sectoral Decarbonization Approach

# **SDI Biocarbon Solutions**



- Joint venture with Aymium, leading producer of biocarbon products
- 160,000 metric tons of sustainable biocarbon per year
- Expected production late 2023
- Potential scope 1 greenhouse gas emissions intensity reduction of 20-25%
- Targeted investment on our path to carbon neutrality





#### STRATEGIC FOCUS

Driving value for our employees, communities, customers, vendors, and shareholders



#### Safety

Our goal is zero injuries.



#### **Innovation**

We drive innovation to improve safety, quality and productivity, implementing new technologies and processes to perform at the highest level and consistently achieve excellence in all we do.



#### **Culture**

Our entrepreneurial culture fosters an energetic, driven and innovative team, through respect, opportunity, open communication and performance-based compensation aligned to our strategy.



#### Growth

Our track record of growth has driven diversification in both end markets and product offerings, sustaining higher profitability throughout both strong and weak market environments. We are squarely focused toward continued strategic growth, both organic and transactional.



#### **Customer Commitment**

We strive to be a preferred partner by providing quality products and solutions, exceeding both current expectations and future needs.



#### **Financial Strength**

We are one of the lowest-cost domestic steel producers with one of the most diversified product offerings in the industry. Coupled with the high-variability of our operating costs and our vertically connected business platforms, this provides strong cash flow generation through all market cycles.



## Steel Operations At a Glance – Flat Roll Steel Group



We are one of the largest domestic steel producers, with approx. 13 million tons of steel shipping capability, increasing to 16 million tons including Sinton. We have one of the most diversified product and end-market portfolios in the domestic steel industry

#### Flat Roll Steel Group: 8.4M Tons Annual Shipping Capacity<sup>2</sup>



Butler, IN Greenfield EAF Steel Mill

- 3.2M Tons
- 3 Galvanizing Lines
- 2 Paint Lines



Terre Haute, IN<sup>1</sup> Heartland/Acquired Flat Roll Processing Facility

- 1.0M Tons
- 1 Galvanizing Line



Columbus, MS Acquired/Expanded EAF Steel Mill

- 3.2M Tons
- 3 Galvanizing Lines
- 1 Paint Line



Pittsburgh, PA<sup>1</sup> The Techs/Acquired Flat Roll Galvanizing Facility

- 1.0M Tons
   Galvanizina
- 3 Galvanizing Lines



Sinton, TX<sup>2</sup> Greenfield EAF Steel Mill

- 3.0M Tons
- 1 Galvanizing Line
- 1 Paint Line

<sup>&</sup>lt;sup>1</sup> Processing locations

<sup>2</sup> Sinton now in process of start up. Annual shipping capacity would increase to 11.4M tons annually.



## Steel Operations At a Glance – Long Products Steel Group

#### Long Products Steel Group: 4.6M Tons Annual Shipping Capacity



Columbia City, IN Greenfield EAF Steel Mill

- 2.2M Tons
- · Structural and Rail



Pittsboro, IN Acquired/Expanded EAF Steel Mill

- 950K Tons
- Special-bar-quality
- Value-Added Finishing/Inspection Lines



Roanoke, VA Acquired/Expanded EAF Steel Mill

- 720K Tons
- Merchant and Rebar



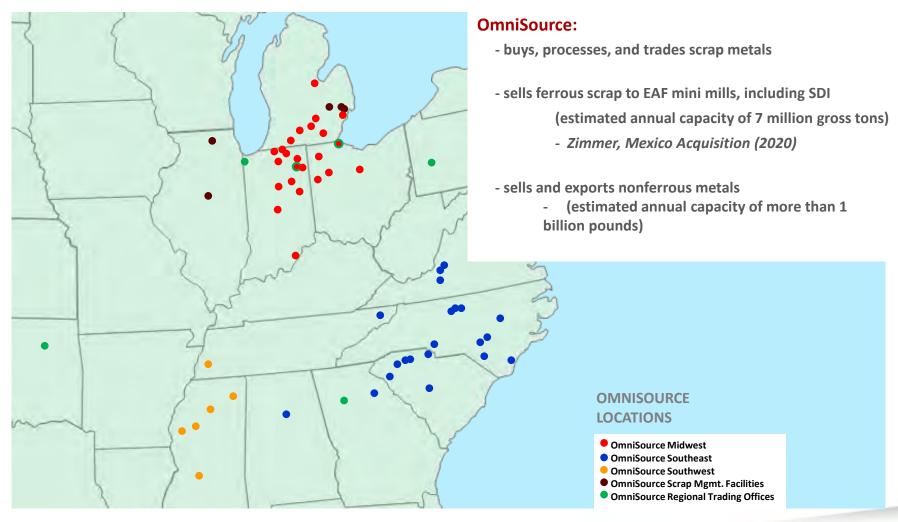
Huntington, WV Acquired/Expanded EAF Steel Mill

- 580K Tons
- Specialty Shapes





## METALS RECYCLING LOCATIONS



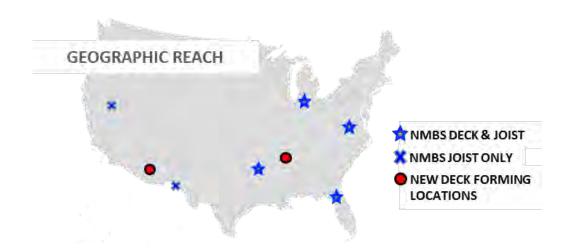


"The Best in Metals Recycling"

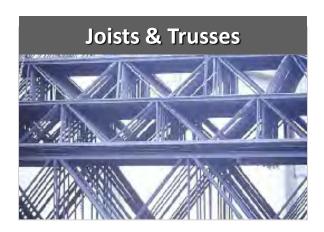




### **FABRICATION OPERATIONS**



- Downstream Integration
- Serves Non-Residential Building Market
- > Acquired CSI (2015)
- Shipments of 686,000 tons in 2020



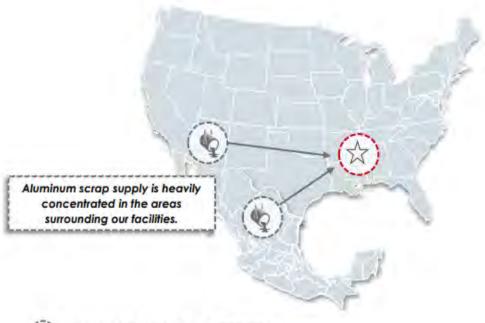


# What's on the horizon – SDI Aluminum Platform



#### **Geographic Footprint**

- The recycled aluminum slab centers are expected to be located in Northcentral Mexico and the Southwestern U.S., levering the abundant aluminum scrap supply in those regions
- OmniSource is the largest nonferrous recycler in North America and is growing in Mexico, which has excess aluminum scrap supply



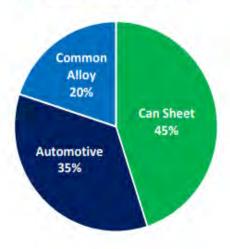


Recycled aluminum slab centers

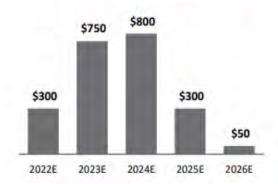


New aluminum flat rolled mill

#### Planned Product Mix



## Estimated \$2.2 Billion Project Fixed Asset Investment



SDI's existing annual sustaining capital requirements est. at \$150 million (excluding this project)



# SDI'S BELIEFS and CULTURE



Success is not driven by state-of-the-art technology alone. But, more importantly, it is linked to managing the technology and creating a culture in which to exploit it.



# "Everyone Contributes. Everyone has an Impact."





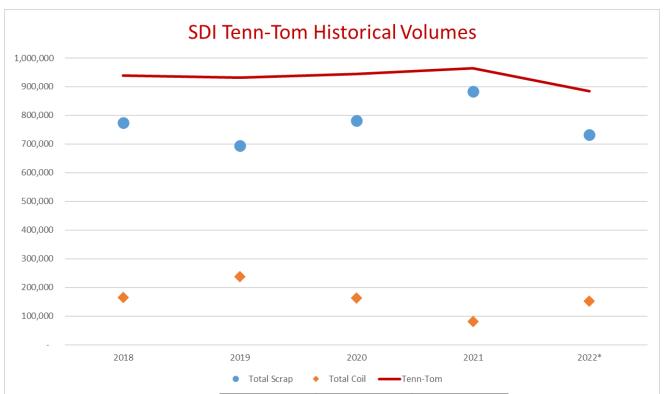


# Steel Dynamics and the Tenn-Tom



# SDI and the Tenn-Tom Waterway

- Inbound raw materials
  - Scrap
    - o Busheling
    - o Bundles
    - o P&S
    - o Shred
    - Slabs/Cut Coils
  - Pig Iron
  - > HBI
- Outbound Coils
  - > HR, HRPO, CR
  - Galvanized



	Total Scrap	Total Coil	Total
	Deliveries	Shipments	Tenn-Tom
	NT	NT	NT
2022*	732,326	152,013	884,339
2021	884,215	80,484	964,699
2020	781,773	163,517	945,290
2019	693,788	238,579	932,367
2018	773,832	165,514	939,346



<sup>\* -</sup> Annualized

# Thank you for your time!

Questions?

